

Summary of Known & Anticipated Budget Changes to Date

Cabinet 08 November 2011

	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
Original Revenue Budget Projections (Per Budget Council 02 March 2011)	21,481.0	21,131.0	21,726.0	-
TARGET REVENUE BUDGET (based on 2% Council Tax Increases annually from 2012/13)	21,481.0	20,140.0	20,088.0	-
ORIGINAL SAVINGS REQUIREMENT	0.0	991.0	1,638.0	-
Budget Approvals:				
Cabinet : Affirmed commitment to Youth Games (option to make savings not taken) Min 25		+0.0	+0.0	+0.0
Personnel Cttee : Community Engagement Restructure	-62.0	-34.0	-28.0	-28.0
Personnel Cttee : Information Services Restructure		-35.0	-33.0	-31.0
Cabinet : Public Realm Virements	+37.0			
Pending Budget Approvals:				
Personnel Cttee : Red Book Employees (subject to Council / Cabinet approval)	+9.5	+24.3	+30.1	+36.0
Cabinet : West End Local Centre Parking (subject to Council approval)		+2.0		
Expected Base Budget Changes:				
Vacant Post Deletions (to realign staffing needs)	-209.6	-185.3	-232.3	-232.3
Other Staff Turnover Savings	-100.0	?	?	?
Pay Award: no national award in current year	-97.2	-98.2	-99.1	-100.1
Insurance Savings	-40.0	-20.0	-20.0	-20.0
Lancaster Market Costs (current operation assumed: subject to Council's decision)	+74.0	+181.0	+216.0	+225.0
Quarter 1 Corporate Financial Monitoring (excluding staff savings)	+63.0	+137.0	+137.0	+137.0
Quarter 2 Corporate Financial Monitoring	?	?	?	?
Additional Capital Financing Costs (due to delayed capital receipts)		+50.0	+50.0	+50.0
Sub Total of Budget Changes (see analysis below)	-325.3	+21.8	+20.7	+36.6
Assumed additional transfers to (+) / from (-) Balances	+325.3	0.0	0.0	0.0
LATEST INDICATIVE SAVINGS REQUIREMENT	0.0	1,012.8	1,658.7	TBC

Summary of Above Movements:

Budget Reductions	-508.8	-372.5	-412.4	-411.4
Budget Increases	+183.5	+394.3	+433.1	+448.0
Net Impact on Budget Position	-325.3	+21.8	+20.7	+36.6

POTENTIAL SAVINGS AND GROWTH OPTIONS (see following page)

APPENDIX A

Potential Savings Options	SERVICE	NOTES	-150.0	-150.0	-150.0
EFFICIENCY SAVINGS					
Service Restructures	Various Services	<i>New: Indicative estimate only</i>	-150.0	-150.0	-150.0
Vehicles - review of replacement programme	Environmental Services	<i>Approved 2011/12 Budget</i>	<i>To be addressed through updating base budget</i>		
Review of management of parks and open spaces (including grounds maintenance)	Environmental Services / Community Engagement	<i>Cabinet : 04 October 2011</i>	?	?	?
Museum Partnership - withdraw from current agreement	Community Engagement	<i>Approved 2011/12 Budget</i>	?	?	?
Vehicle Maintenance - review shared service opportunities	Environmental Services	<i>Approved 2011/12 Budget</i>	<i>Reviewed but savings opportunities are unlikely</i>		
CCTV - review of operations	Property Services	<i>Approved 2011/12 Budget</i>	?	?	?
Business Travel mileage and expenses	All services	<i>New</i>	?	?	?
Procure to Pay (P2P) processing savings	All services	<i>New</i>	?	?	?
HR / Payroll processing savings	All services	<i>New</i>	?	?	?
INVEST TO SAVE					
Lancaster Market - subject to Council 16 November 2011	Property Services	<i>New</i>	?	?	?
INCOME GENERATION					
Replacement Waste Bins & Boxes - further consideration of charging	Environmental Services	<i>Approved 2011/12 Budget</i>	<i>Direction required from Cabinet</i>		
Bulky Matters - consider options to expand / review charges	Environmental Services	<i>Approved 2011/12 Budget</i>	<i>Reviewed but savings opportunities are unlikely</i>		
Waste Collection - consider bidding for other contracts	Environmental Services	<i>Approved 2011/12 Budget</i>	<i>Reviewed but no savings opportunities exist</i>		

Potential Growth Options	SERVICE	NOTES	+117.0	+74.5	+74.8
Apprenticeship Scheme	Governance	<i>New</i>	?	?	?
PCSO's : Continuation of funding	Environmental Services	<i>New</i>	+100.0	-	-
Public Realm : Enhancing promenade grounds maintenance	Environmental Services	<i>Cabinet : 04 October 2011</i>	+17.0	+10.0	+10.0
BID schemes : Lost interest and actual levy for Council properties	Financial Services / Property Services	<i>Cabinet : 26 July 2011</i>	-	+17.0	+17.3
CAPITAL RELATED GROWTH - REVENUE IMPLICATIONS					
Williamson Park : Ashton Memorial Steps	Community Engagement	<i>Cabinet : 06 September 2011</i>	?	?	?
Morecambe Area Action Plan : £200K for New Town Square and Euston Rd in 2012/13 - associated borrowing costs	Financial Services / Regeneration & Policy	<i>Cabinet : 04 October 2011</i>	-	+19.0	+19.0
Lancaster Square Routes : £300K for City Centre Investment Fund in 2012/13 - associated borrowing costs	Regeneration & Policy	<i>Cabinet : 04 October 2011</i>	-	+28.5	+28.5

Other Options	SERVICE	NOTES	-41.8	+171.0	+171.0
Council Tax Freeze Grant	Corporate	<i>New</i>	-41.8	+171.0	+171.0